

■ **GENERAL.** Urban areas require a more complex organization than rural areas to plan, coordinate, and direct IDAD efforts. An urban area may vary from a market town of 20,000 people to a commercial/industrial city with a population of more than a million. The dense population multistory buildings, underground construction, public utilities, and transportation systems all require special attention. Police public safety services, social organizations, political factors, economic aspects, and communications systems must be considered.



■ **ORGANIZATION.** The urban ACC is organized very much like the ACCs previously described. Urban coordination centers are established to perform the same functions for urban areas that local coordination centers perform for rural areas. However, local police, fire fighting, medical, public works, public utilities, communications, and transportation representatives also are included. When necessary, a staff capable of operating 24 hours a day is put into operation. It must be able to receive and act upon information requiring immediate operational action and coordination. When there is a state or local ACC in an urban area, it may be necessary to include the urban resources in that center and to plan, coordinate, and direct urban operations from there. The decision to establish an urban center or use the state or local center for these purposes should be based on the authority of, and resources available to, the official at the head of the urban area government. If the urban area comprises several separate political subdivisions with no overall political control, the ACC establishes the control necessary to insure proper planning and coordination. Urban ACCs should be established in autonomous cities and in urban areas not having a higher level coordination center.

## CIVILIAN ADVISORY COMMITTEES

Committees composed of government officials and leading citizens should be formed to help the coordination centers at all levels to evaluate the success of their activities and to help gain population support. These committees evaluate the results of various actions affecting civilians and provide a communications link with the people, thus providing feedback on which to base future operations.

The organization of a civilian committee will likely vary with local requirements and must be flexible enough to meet changing situations. The chairman should be a